

SPEECHES AND MORE BY M DAMODARAN

Memorial Lectures at

- Subir Raha Memorial Lecture by Global Compact Network India
- “Law and Common Man”, Justice Poti Memorial Lecture, Kerala Club.
- “If winter comes, can spring be far behind?”, Foundation Day Lecture, Vijaya Bank
- 3rd Sir Sorabji Pochkhanawala Memorial Lecture, Central Bank of India
- JRD Tata Memorial Lecture
- Democracy and its Delivery Systems, Lalit Doshi Memorial Foundation
- G L Mehta Memorial Lecture: Europe, the US and Asia in the World Economy
- AD Shroff Memorial Lecture

Convocation Addresses at

- National Institute of Bank Management (NIBM)
- National Institute of Securities Markets (NISM)
- Bharatiya Vidya Bhavan, Delhi Kendra
- Indian Institute of Management, Calcutta
- Indian Institute of Management, Lucknow
- Lal Bahadur Shastri Institute of Management, New Delhi
- All India Management Association
TATA Quality Management Services, Pune
Guru Gobind Singh Indraprastha University, Delhi

Chairman of Juries

- FICCI Healthcare Excellence Awards 2019
- FICCI Industry Insurance Awards 2019
- FICCI Healthcare Excellence Awards 2018
- Assocham Capital Market Intermediaries Excellence Awards 2017
- EY Entrepreneur of the year 2017
- FICCI CSR Award 2015-16
- FICCI Higher Education Excellence Awards 2016
- FICCI Higher Education Excellence Awards 2015
- HR Case Study Competition 2015, CII Western Region's EdgeFarm
- FICCI Higher Education Excellence Awards 2014
- ET Now Leaders of Tomorrow Awards 2013
- FICCI Healthcare Excellence Awards 2013
- Business Standard Banker of the Year 2011-12
- Outlook Money Awards 2011
- E&Y Entrepreneur of the Year Award 2010
- Outlook Money Awards 2010
- NDTV Mutual Funds Awards 2010
- E&Y Entrepreneur of the Year Award 2009

Member of Juries

- FICCI Higher Education Awards 2015
- BML Munjal Awards for Business Excellence through Learning & Development 2015
- FICCI Healthcare Excellence Awards - 2014, 2012, 2010 and 2009
- FICCI CSR Awards 2013-14
- CNBC Banking and Financial Awards
- IBN7 Diamond States Award
- Best Managed Board, Aon Hewitt – Mint
- IBN7 Diamond States Award 2011

Chief Guest Address at

- ANMI 10th International Convention 2019
- Suryoday Small Finance Bank, Saket branch opening (2019)
- CII - Financial Distribution Summit 2018 (Guest of Honour)
- Bank of India's Foundation Day (New York)
- 8th Annual CFO100 Felicitations Ceremony
- ICAI Awards for Excellence in Financial Reporting
- ECC Recreation Club Annual Day
- Chief Guest Graduation Day Coimbatore Institute of Technology
- Geojit's 30th Anniversary, Importance of Ethics and Governance in the Business of Finance
- Union Bank, Senior Management Address
- New India Assurance, Foundation Day Lecture
- Challenges of Related Party Transactions by JRA Associates
- Bombay Management Association, 2014
- 8th National IIC Conference on Corporate Governance
- Diamond Jubilee Celebration, Bombay Management Association (Theme - Change, Transformation and Metamorphosis)
- Half Yearly Ordinary General Meeting of the Chamber, Indian Merchants' Chamber (Theme - The Window of Opportunity)
- First Business Today Emerging Companies Excellence Awards
- Dun and Bradstreet – Polaris Financial Technology Banking Awards 2013
- Vigilance Awareness Week, Container Corporation of India Limited (Theme – Vigilance and Governance)
- Launch of Syndication Service, SIDBI
- Udyam, The Leadership Summit, 2011, IIM Lucknow Noida Campus
- National HRM Summit 2011, Employers' Federation of India
- Institute Day, Coimbatore Institute of Technology
- Global and Comparative Corporate Governance Conference, Jindal-Michigan Conference, Jindal Global Law School
- Foundation Day and National Management Day, All India Management Association (AIMA)

Inaugural Address at

- CII Southern Region Annual Regional Meeting 2019 - Industry Future Forward
- L&T Group 6th Company Secretaries Meet and Panel discussion on Role of Independent Directors in the context of high expectations from Regulators
- Mahindra Group Annual CFO Conference (Theme - Managing in Turbulent times)
- 8th Advance Management Program, International Management Institute (Theme - Towards the Next Orbit: Indian Banking Sector)
- International Executive Programme in Management, IIM Lucknow, Noida Campus
- New Frontiers of Corporate Governance, National Law School of India University, Bangalore and National Foundation for Corporate Governance

Keynote Addresses at

- Business Plan Conference, Canara Bank
- 57th SKOCH Summit (Topic: Jai Hind – Practising Patriotism) and Presiding over Plenary Session on Corporate Patriotism
- National Conference of Project Management Institute (From Potential to Performance)
- FICCI HEAL 2017: Indian Healthcare: A Patient's View
- Ministry of Railways
- Orientation Programme, Delhi Judicial Academy

- Speech at Rotary Club (Topic: Corporate Governance in Indian companies)
- BSE –IFC – Corporate Governance Event (Topic: CG Scorecard)
- Annual TATA Ethics Conclave 2016 (Topic: Ethics and Economics)
- IIPA, Delhi (Topic: Organizational Restructuring and Succession Planning)
- Ethics @TATA Workshop (on Title - ‘The evolving role of Audit Committee and Board Chairmen in Corporate Governance’ - with special focus on ethics, fraud and misconduct.)
- PwC Tax Symposium (on Topic - Indian Macro-economic Outlook)
- Gartner Symposium/ITxpo 2015 (on Digital India and the Consumer)
- Institute of Company Secretaries of India (ICSI) (on Board Evaluation)
- Mobility Conclave, Hewlett Packard
- EY Board Matters Forum
- 14th National Conference of Practising Company Secretaries, Institute of Company Secretaries of India (ICSI) (on Integrating growth, governance and challenges)
- Misys Profit Matrix 2013
- CEO Forum, New Enterprise Associates (on Outlook for the Indian economy – Threats and opportunities)
- One Globe 2012: Uniting Knowledge Communities, Salwan Media (on Role of Healthcare in Economic Development)
- CFO 100, 9dot9
- South Indian Bank
- Global M&A (on India at the epicentre)
- Global Conference on Towards the Next Orbit, National HRD Network (NHRDN) (on Kaleidoscope of Leadership)
- CFO Conclave, PwC
- All India Management Convention (on India 2020: Challenges and Opportunities for Management Education)
- Ministry of Corporate Affairs (on Corporate Social Responsibility)
- CFO Series 2009, Dun and Bradstreet Lecture
- Indian Institute of Management, Ahmedabad
- Kerala Management Meet, Trichur Management Association (on Lessons from Financial Meltdown)

Valedictory Addresses at

- Union Knowledge Series by Union Bank of India
- Annual Management Convention, Delhi Management Association (Theme - Architecting Competitive Edge for Sustainable Development)
- 18th National Conference, National HRD Network (NHRD) - Sustainable Growth in VUCA Times : The New Talent Agenda
- Circle Heads Conference, Punjab National Bank
- 7th Advanced Mid-Career Training Programme for India Revenue Service (IRS) Officers, Management Development Institute, Gurgaon
- 3rd Advanced Mid-Career Training Programme for India Revenue Service (IRS) Officers, Management Development Institute, Gurgaon

Addresses:

- AIMA’s 9th Senior Leadership Retreat 2018 – When tomorrow comes, will you be prepared?
- Money Control Wealth Creators Awards, 2018
- Composition of the Board of Directors, Conclave of Heads of Public Sector Banks on Corporate Governance by State Bank of India
- Corporate Governance in Public Sector, CVC Knowledge Management Lecture series
- Banking Reforms by Foundation for Peace, Harmony and Good Governance
- FICCI National Executive Committee on Kotak Committee on Corporate Governance

- Tata Institute of Social Sciences (TISS) – “Leadership, Innovation and Good Governance”, Mumbai
- Forbes India Leadership 2016
- WIPRO Finance Conference 2016 - ‘Collaboration and Excellence in Execution’, Bangalore
- FICCI CAPAM 2016 (Indian Capital Markets: 25 years Post Liberalisation), Mumbai
- Benchmarking Governance Practices across the Corporate World (India & Abroad) – HDFC’s 10th Compliance Conference of HDFC Group Companies, 2016, Lonavala
- Disputes relating to Trade & Commerce and Financial Institutions by Delhi Judicial Academy (Orientation Programme), New Delhi
- Corporate Governance Demystified organised by Persistent Systems limited, Pune
- Distinguished speaker, ASSOCHAM 95th Annual Event.
- Capital Markets and Economic Development, National Defence College (2009 to 2015)
- Boards Process, Evaluation and Performance of Directors including Independent Directors, PHD Chamber of Commerce
- Non-finance for finance executives, Annual Finance Conference, Wipro Limited
- Consumer Protection, 8th Asian Forum for Insurance Regulators, Insurance Regulatory and Development Authority (IRDA)
- Foundation for building strong companies, Sequoia Capital Entrepreneur Summit 2012
- Issues in Leadership and Governance in India, Management Development Institute, Gurgaon
- Tax and the Changing Landscape Impacting U.S.-India Investment, US India Business Council (USIBC)'s 4th Annual Legal Services Conference
- Rebuilding Brand India, India Investment Forum, IDFC and FICCI
- Bridging the gap between potential and performance, FRI University, Dehradun
- When Opinion Meets Fact: India’s political economy and implications for investment, SAP India Private Equity Advisory Council Meet
- US India Business Council, The Harvard Club of New York
- 26th Programme for Senior Executives, National Institute of Advanced Studies, Bangalore
- CFO’s expanding role as Chief Performance Officer, Dun & Bradstreet
- Is this India’s Defining Moment, Mindmine Summit 2010
- Road ahead in PSU Governance, KPMG
- Parliament, Media and Market, KPMG
- Global meltdown and impact on India, Rotary Club
- Influence of historical and cultural factors of India on Corporate Governance practises, TATA Group
- Ethical Leadership, Need of the hour, State Bank Academy Lecture
- Customer Services in Bank, Golden Jubilee Year Celebration, State Bank Staff College
- Annual Fellowship Night, Indo American Chamber of Commerce
- Transformational Leadership towards Organizational Excellence, Strategy cum Goal Setting Conclave, Oriental Bank of Commerce
- Transparency, Efficiency and Networks, Mumbai City Day, 2010, SunGard and 9.9 Media
- Annual Budget Lecture, Malayala Manorama
- India: Yesterday, Today and Tomorrow
- Power Management Institute, NTPC
- Breakout Session on Corporate Governance, Global Compact Asia Pacific Regional Conclave
- Corporate Governance, Indian Oil
- Challenges of Troubled Times: Opportunities and Threats, Mindmine Summit 2009
- Imagining, Investing, Inventing: The Global Indian Manager, Mindmine Summit 2007
- Beyond Budget 2010: The India Agenda, Mint Newspaper Seminar

- 3rd Annual National Law School of India Review (NLSIR) Symposium on Corporate Law and Governance
- AIMA's Shaping Young Minds Programme
- Creating a new consciousness for responsible business – Insights for India Inc., AIMA 3rd Business Responsibility Summit
- IIT, Mumbai (Shailesh J Mehta School of Management)
- Emerging Leadership and Challenges for the Banking sector, MDI Gurgaon
- Knowledge@ Wharton conference
- Officers of Reserve Bank of India (RBI), MDI, Gurgaon
- Prospects for recovery from economic meltdown, ISTD Foundation Day Lecture
- Future of the Indian Economy, Indian Management Institute
- Distinguished Lecture: Towards Cutting Edge Leadership, Issues and Challenges in India, 11th Global Leadership Programme, International Management Institute

Lectures at

- Inaugural of Post Graduate Programme at International Management Institute
- Justice Potti Memorial lecture, Kerala Club
- National Law School of India University, Bangalore
- Indian Institute of Management, Ahmedabad
- Indian Institute of Management, Tiruchirappalli
- Management Development Institute, Gurgaon
- Columbia University
- Wharton Business School

Speaker at Conferences

- AIMA's 9th Senior Leadership Retreat (When tomorrow comes, will you be prepared?)
- Nomura Investment Forum Asia 2018 (Corporate Governance in Indian companies)
- Mindmine Summit 2018- Reimaging Governance
- World of Business Commissioner of the 34th EFR Business Week at Rotterdam
- The Economic Times Women's Forum- Getting Women on Board
- Mindmine Conversation 2017
- Forbes India Leadership Awards 2016 - Does Governance matter? (short talk).
- IFCI Business Plan Conference
- US India Business Council (USIBC) Annual Legal Conference
- 3rd IGC-ISI India Development Policy Conference (on The Indian Stock Market)
- Professional education – Building block for promoting Corporate Governance, CIMA and FICCI
- Bessemer CEO Conference
- Conference on Journey of Excellence, Indian Institute of Management, Indore
- Governance and Performance, All India Management Association (AIMA)
- Promoting Excellence, All India Management Association (AIMA)
- Corporate Governance, Madras Chamber of Commerce
- CEOs Club of India (on Can corporate India lead our county into the new world economy)

Panellist

- Emerging risks - volatility and insolvency, EY - Board Matters Forum
- Defending Institutions to Defend Democracy, Asia Society India Centre
- Build India Panel Discussion: Strengthening Corporate Governance & Board Accountability, Macquarie India Conference 2018
- Custodians of Corporate Governance, Fifth Annual Compliance 10/10 Awards Ceremony, Legasis Partners
- Governance in Public Sector Banks, 5th SBI Banking & Economics Conclave, 2018

- The Future of India's Growth: Surfing on the Global Wave, Global Board dinner, Standard Chartered
- Trust and Transparency, CFO Board Retreat
- Strengthening the Profession, Bombay Chartered Accountants' Society
- CNBC panel discussion on The Governance Code
- What Institutional Investors want and what should Institutional Investors be doing, Misys Profit Matrix 2013
- India at the Global Crossroads: 2012 and Beyond
Coping With Global Economic Volatility and a New Regulatory Landscape – How Should Banks Respond?, Second FT-Yes Bank International Banking Summit
- Discussion on SEBI's consent order with Mr. Harvey Pitt, Former Chairman, SEC - CNBC
- Budget discussion 2012, India Today
- Corporate Governance, National Conference on Corporate Governance, Foundation for Peace, Harmony and Good Governance
- Financial Deepening, Financial Inclusion Day, Skoch Group
- Effective Boards in Today's Context, Amrop
- On the State of Corporate Governance – Bridging the Gap, AZB Partners, Hunt Partners and PwC
- Corporate Dossier Corporate Governance Seminar 2011, Spencer Stuart
- Is Pay for Performance A Force for Good?, PwC Non-Executive Director Event
- Succession Planning: the Board Perspective, Spencer Stuart
- Discussion on Corporate Governance, Edelweiss India Conference, 2009

Book releases/ reviews

- Book release & Foreword: Companies Act, 2013 - Impact Assessment by Mr. Satwinder Singh
- Book release & Foreword: Fraud, Manipulation and Insider Trading in the Indian Security Markets by Mr. Sandeep Parekh
- Book Release: A Saint in the Boardroom by Dr. R. Durgadoss and Dr. Yerram Raju
- Book Release: The Himalayan Musk Deer by Ram Parthasarathi
- Book Release: When the Penny Drops by R. Gopalakrishnan
- Book Launch – Raghav Bahl's – Superpower, the Amazing Race between China's Hare and India's Tortoise
- Book Review – Don't Sprint the Marathon